20/20 Housing Co-operative Limited Financial Statements Year ended 30 September 2018

20/20 Housing Co-operative Limited Report of the Management Committee

for the year ended 30 September 2018

The Management Committee presents its report and audited Financial Statements for the year ended 30 September 2018.

Legal & administrative details

Status

The Co-operative is registered as a housing co-operative in England, under the Co-operative and Community Benefit Societies and Credit Unions Act 1965, registered number 24566R. It is registered with the Homes and Communities Agency (formerly the Housing Corporation) as a Registered Housing Provider, registered Number C3489.

Members of the Management Committee

Sara Paul (Chair) Helima Zindani Pete Doherty Denis Douglas Clare Kane Pete Walsh

Mahan Afzal Lynn Mansell-Stott

Ben Hallam (Secretary) Nic Bliss (Treasurer)

Zoe Holt Fatima Zindani

Secretary

Ben Hallam

Registered office

16 Park Road Moseley Birmingham B13 8AB

Auditor

Slade & Cooper Limited 46-50 Oldham Street Manchester M4 1LE

Bankers

Co-operative Bank plc Lloyds Bank 118 - 120 Colmore Row PO Box 1000 Birmingham Andover B3 3BA BX1 1LT

Nature of operations and principal activities

The co-operative rents and maintains accommodation for general needs social housing.

20/20 Housing Co-operative Limited Report of the Management Committee (continued) for the year ended 30 September 2018

Value for money

In line with the Home and Communities Agency's Standard and the Financial Regulations and Standard Orders the Co-operative seeks to achieve value for money on all expenditure. Prior to the approval of the accounts the Management Committee has considered a report which demonstrates compliance with the appropriate requirements.

Assessment of compliance with the Governance and Financial Viability standard

The Management Committee has reviewed the Governance and Financial Viability Standard published by the Homes & Communities Agency. We confirm that we comply with the standard.

Code of governance

The Management Committee has reviewed the code of governance for housing co-operatives issued jointly by the Confederation of Co-operative Housing and the National Housing Federation and confirms that the co-operative is in compliance with it.

The Management Committee's responsibilities

The Co-operative and Community Benefit Society Act 2014 requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Co-operative and of the Income and Expenditure of the Co-operative for that period. In preparing the financial statements, the Management Committee is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Co-operative will continue in business.

The Management Committee is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Co-operative and to enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Society Act 2014. They are also responsible for safeguarding the assets of the Co-operative and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

| By order of the Management Committee | | | |
|--------------------------------------|-----------|--|--|
| Signature | | | |
| Ben Hallam | Secretary | | |
| Date | | | |

Independent Auditor's Report

To the members of 20/20 Housing Co-operative Limited for the year ended 30 September 2018

Opinion

We have audited the financial statements of 20/20 Housing Co-operative Limited for the year ended 30 September 2018 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity, the Statement of Cash Flows, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the co-operative's members, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the co-operative's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the co-operative and the co-operative's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the co-operative's affairs as at 30 September 2018, and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been properly prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing in England 2015.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the co-operative in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the management committee's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the management committee have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the Financial Statements, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the accounts does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- the co-operative has not kept proper books of account, and not maintained a satisfactory system of control over its transactions, in accordance with the requirements of the legislation; or
- the statement of comprehensive income account, any other accounts to which our report relates, and the balance sheet are not in agreement with the co-operative's books of account; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the management committee

As explained more fully in the Management Committee's Responsibilities Statement set out on page 2, the management committe is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management committee is responsible for assessing the cooperative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management committee either intends to liquidate the co-operative or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Slade & Cooper Limited Statutory Auditor Green Fish Resource Centre 46-50 Oldham Street Manchester M4 1LE

20/20 Housing Co-operative Limited Statement of comprehensive income Year ended 30 September 2018

| | | 2018 £ | 2017 £ |
|---|-----|------------------------|--------------------------|
| Turnover | 2 | 233,117 | 233,063 |
| Administrative expenditure | | (191,316) | (182,017) |
| Operating surplus / (deficit) | | 41,801 | 51,046 |
| Income from fixed asset investments Interest receivable and similar income Interest payable and similar charges | | 372 206 (17,782) | 210 1,611 (17,873) |
| Surplus on ordinary activities for the year before tax | 5 | 24,597 | 34,994 |
| Tax on surplus on ordinary activities | 7 | (110) | (355) |
| Surplus for the year after tax | | 24,487 | 34,639 |
| Total comprehensive income for the ye | ear | 24,487 | 34,639 |

20/20 Housing Co-operative Limited Balance sheet Year ended 30 September 2018

| | | 20 | 18 | 20 |)1 <i>7</i> |
|---|--------|-----------------|------------------|-----------------|-------------|
| | | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible fixed assets - | 8 | | | | |
| housing properties | O | | 2,249,353 | | 2,282,505 |
| Tangible fixed assets - other | 9 | | 23,147 | | 24,073 |
| Investments | 10 | | 17,000 | | 17,000 |
| | | | 2,289,500 | | 2,323,578 |
| Current assets | | | , , | | |
| Debtors | 11 | 15,250 | | 14,558 | |
| Cash at bank and in hand | | 248,056 | | 224,274 | |
| | _ | 263,306 | | 238,832 | |
| Creditores amounts falling | | 203,300 | | 230,032 | |
| Creditors: amounts falling due within one year | 12 | (85,607) | | (76,864) | |
| Net current assets | _ | | 177,699 | , | 161,968 |
| | | | · | | · |
| Total assets less current liabilities | | | 2,467,199 | | 2,485,546 |
| Creditors: amounts falling due after | | | | | |
| more than one year | 13 | | (1,647,113) | | (1,689,949) |
| | | | | | |
| Total net assets | | | 820,086 | | 795,597 |
| Reserves | | | | | |
| Share capital | 14 | | 55 | | 53 |
| Revenue reserve | 15 | | 749,151 | | 709,990 |
| Designated major repairs reserve | 15 | | 70,880 | | 85,554 |
| Total Reserves | | | 820,086 | | 795,597 |
| The financial statements were approved | and au | uthorised for i | issue by the man | nagement com | mittee: |
| Sara Paul | | | , | Ben Hallam, S | |
| Suid Faul | _ | | | Den Hallalli, e | Jeen etan y |
| Nic Bliss | | | | Date | |

20/20 Housing Co-operative Limited Statement of changes in equity Year ended 30 September 2018

| | Share capital £ | Income and expenditure $\underline{\mathfrak{t}}$ | Total £ |
|--|-----------------------|---|--------------------|
| | | | |
| At start date 2017 | 53 | 760,905 | 760,958 |
| Total comprehensive income for the year Share capital issued Share capital cancelled | - 2 (2) | 34,639 - - | 34,639 2 (2) |
| At end date 2017 and start date 2018 | 53 | 795,544 | 795,597 |
| Surplus for the year | _ | 24,487 | 24,487 |
| Total comprehensive income | 53 | 820,031 | 820,084 |
| Share capital issued Share capital cancelled | 9 (7) | - | 9 (7) |
| At end date 2018 | 55 | 820,031 | 820,086 |

20/20 Housing Co-operative Limited Statement of Cash Flows Year ended 30 September 2018

| | Note | 2018 £ | 2017 £ |
|--|------|---|--|
| Net income/(expenditure) for the year Adjustments for: Cash flows from operating activities: | | 24,487 | 34,639 |
| Depreciation charge Loss/(profit) on sale of fixed assets Dividends, interest and rents from investments Decrease/(increase) in debtors Increase/(decrease) in creditors | _ | 64,814 8,656 (578) (692) (34,093) | 63,763 17,773 (1,821) 1,231 (39,436) |
| Cash provided by/(used in) operating activities | _ | 62,594 | 76,149 |
| Cash flows from investing activities: | | | |
| Dividends, interest, and rents from investments Purchase of tangible fixed assets Purchase of investments Share Capital Movement | _ | 578 (39,392) - 2 | 1,821 (45,131) (10,000) - |
| Cash provided by/(used in) investing activities | | (38,812) | (53,310) |
| Increase/(decrease) in cash and cash equivalents in the year | _ | 23,782 | 22,839 |
| Cash and cash equivalents at the beginning of the year | | 224,274 | 201,435 |
| Cash and cash equivalents at the end of the year | _ | 248,056 | 224,274 |

1 Summary of significant accounting policies

a General information and basis of preparation

20/20 Housing Co-operative Limited is a registered society, and a private registered provider of social housing in the United Kingdom. The address of the registered office is given in the information on page 1 of these financial statements.

20/20 Housing Co-operative Limited constitutes a public benefit entity as defined by FRS 102.

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 *The Financial Reporting Standard Applicable in the UK and Republic of Ireland* (FRS 102), the Statement of Recommended Practice for Social Housing Providers 2014, and with the Accounting Direction for private registered providers of social housing in England 2015. The financial statements are also prepared under the requirements of the Housing and Regeneration Act 2008 and the Cooperative and Community Benefit Societies Act 2014. The financial statements have been prepared on a going concern basis under the historical cost convention.

b Tangible fixed assets

Tangible fixed assets (including social housing properties) are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended such as the cost of acquiring land and buildings, development costs, interest charges on loans during the development period and expenditure on improvements. Expenditure on improvements will only be capitalised when it results in incremental future benefits such as increasing rental income, reducing maintenance costs or resulting in a significant extension of the useful economic life of the property.

Depreciation is reviewed annually and is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

| Land | | Indefinite | |
|-------------|-----------------------------|------------|---------------|
| Housing pro | operties - structure | 100 years | straight line |
| Housing pro | operties - other components | | |
| | Roof | 60 years | straight line |
| | Windows | 22 years | straight line |
| | Boilers | 20 years | straight line |
| | Kitchens | 15 years | straight line |
| | Bathrooms | 25 years | straight line |
| | Heating & Plumbing | 30 years | straight line |
| | Electrics | 45 years | straight line |
| Other prope | erty, plant and equipment | | |
| | Office Equipment | 4 years | straight line |
| | Solar Panels | 30 years | straight line |

c Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income in other administrative expenses.

d Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Subsequently, they are measured at fair value through the statement of comprehensive income if the shares are publicly traded or their fair value can otherwise be measured reliably. Other investments are measured at cost less impairment.

e Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a financing transaction it is measured at present value.

f Tax

The co-operative is approved as fully mutual under Section 644 of the Corporation Taxes Act 2010 and so is not subject to corporation tax on its housing income. Tax is provided on investment income at the appropriate rate.

g Turnover and other income

Turnover represents rental and service charges income receivable in the year net of rent and service charge losses from voids, revenue grants from the government (local authorities) and the Homes and Communities Agency, and the amortisation of social housing grants.

h Government grants

Social housing grants can be claimed towards the cost of major works and have been received to finance the development of housing properties. These grants are recognised at the fair value of the asset received or receivable. As the assets are accounted for using the cost model then the government grant is accounted for using the accruals model. The difference between the fair value of the asset and the consideration is recognised as a liability and amortised over the useful economic life of the asset. This amortisation is recognised within turnover.

Government grants received as a contribution to revenue expenditure are recognised in the statement of comprehensive income on a systematic basis over the period in which the landlord recognises the related costs for which the grant is intended to compensate. The related expenditure is included under administrative expenses. Grants are recognised in the same period as the related expenditure provided the conditions for receipt have been satisfied and there is reasonable assurance that the grant will be received.

i Judgements and key sources of estimation uncertainty

No judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies which have a significant effect on amounts recognised in the financial statements.

There were no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

2 Social housing turnover and costs

| | 2018 £ | 2017 £ |
|--|--------------------------------------|--------------------------------------|
| Rents receivable excluding service charges Service charges receivable Void losses Other Income | 205,866 6,152 (2,621) 3,584 | 205,836 6,152 (1,224) 2,163 |
| Revenue grants receivable Capital grants receivable | 212,981 - 20,136 | 212,927 - 20,136 |
| Total turnover | 233,117 | 233,063 |
| Social housing activity expenditure | (191,316) | (182,017) |
| Operating surplus from social housing activities | 41,801 | 51,046 |
| Net surplus from social housing activities | 41,801 | 51,046 |

3 Financial assistance and other grant receivable

The total accumulated amount of financial assistance and other grant received or receivable at the date of the statement of financial position, based upon properties owned at that date, was as follows:

| | 2018 £ | 2017 £ |
|--|--|---|
| Recognised in the Statement of Comprehensive | | |
| Income | 526,394 | 506,258 |
| Held as deferred income | 1,487,212 | 1,507,348 |
| | 2,013,606 | 2,013,606 |
| Accommodation owned and in management | | |
| | | |
| | Number of units at 1 October 2017 | Number of units at 30 September 2018 |
| Completed units: | units at 1 October | units at 30 September |
| Completed units: General needs housing: Let at social rent | units at 1 October | units at 30 September |

5 Surplus / (deficit) on ordinary activities

4

Surplus / (deficit) on ordinary activities is stated after charging / (crediting):

| | 2018 | <i>2017</i> |
|---|--------|---------------|
| | £ | £ |
| Auditor's remuneration (audit) | 1,610 | 1,610 |
| Auditor's remuneration (non-audit work) | 1,235 | 1,235 |
| Depreciation of tangible fixed assets | 64,814 | <i>63,763</i> |
| Rent and service Charge losses from bad debts | 1,669 | - |
| | | |

6 Payments to members, Management Committee members, and officers

There were no fees, remuneration or expenses paid to members, Management Committee members and officers, except as listed below.

| | 2018 | 2017 |
|---|---------|-------|
| Expenses payable to members of the Management Committee who were not employees of the co- | | |
| operative | £ 1,572 | £ 830 |

All members of the Management Committee are tenants of the co-operative. Their tenancies are on normal commercial terms and Management Committee members cannot use this position to their advantage.

7 Tax

| | 2018 £ | 2017 £ |
|---|------------------|------------------|
| Tax on the surplus on ordinary activities | 110 | 355 |

8 Tangible fixed assets – housing properties

| | Housing properties for letting |
|--|---------------------------------|
| Cost: At 1 October 2017 Additions Disposals | 3,113,336 39,392 (17,186) |
| At 30 September 2018 | 3,135,542 |
| Depreciation: At 1 October 2017 Charge for year Disposals | 830,831 63,888 (8,530) |
| At 30 September 2018 | 886,189 |
| Net book value: At 30 September 2018 | 2,249,353 |
| At 30 September 2017 | 2,282,505 |

The total net book value comprised completely of freehold land and buildings.

9 Tangible fixed assets – other

10

| rangible fixed assets – other | Equipment | |
|---|-------------------------|--------------------------|
| Cost: At 1 October 2017 | 28,349 | |
| At 30 September 2018 | 28,349 | |
| Depreciation: At 1 October 2017 Charge for the year | 4,276 926 | |
| At 30 September 2018 | 5,202 | |
| Net book value: At 30 September 2018 | 23,147 | |
| At 30 September 2017 | 24,073 | |
| Fixed asset investments | 2018 £ | 2017 £ |
| Lyvennet Community Pub Ltd Leeds Community Homes Ty Brethyn Housing Co-op | 7,000 5,000 5,000 | <i>7,000</i> 5,000 5,000 |
| | 17,000 | 17,000 |

The co-operative owns $7,000 \ \pounds 1$ shares in Lyvenet Community Pub Ltd, which is a registered society. The shares are non-transferable and can be redeemed at par. They pay a rate of interest fixed at their AGM. Nic Bliss is a director at Leeds Community Homes.

11 Debtors

| | | 2018 £ | 2017 £ |
|----|--|---------------------------|---------------------------|
| | Trade debtors (gross social housing rent arrears) Other debtors Prepayments and accrued income | 8,773 7 6,470 | 7,411 3 7,144 |
| | | 15,250 | 14,558 |
| 12 | Creditors: amounts falling due within one year | | |
| | _ | | |
| | | 2018 | <i>2017</i> |
| | | 2018 £ | 2017 £ |
| | Bank loans and overdrafts | £ | £ |
| | | | _ |
| | Rents paid in advance | £ 21,710 | £ 21,495 |
| | | £ 21,710 5,751 | £ 21,495 4,727 |
| | Rents paid in advance Corporation tax | £ 21,710 5,751 110 | £ 21,495 4,727 355 |
| | Rents paid in advance Corporation tax Government grants | £ 21,710 5,751 110 20,136 | £ 21,495 4,727 355 20,136 |
| | Rents paid in advance Corporation tax Government grants | £ 21,710 5,751 110 20,136 | £ 21,495 4,727 355 20,136 |

Bank loans and overdrafts totalling £201,747 (2017 - £224,232) are secured by specific charges on the co-operative's housing properties and are repayable at varying rates of interest.

13 Creditors: amounts falling due after more than one year

| | 2018 | <i>2017</i> |
|---------------------------|-----------|-------------|
| | £ | £ |
| Bank loans and overdrafts | 180,037 | 202,737 |
| Government grants | 1,467,076 | 1,487,212 |
| | | |
| | 1,647,113 | 1,689,949 |
| | | |

14 Share capital

| | 2018 £ | 2017 £ |
|---|------------------|------------------|
| Shares of £1 each brought forward Shares issued during the year Share capital cancelled | 53 9 (7) | 53 2 (2) |
| Shares of £1 each carried forward | 55 | 53 |

Each share carries one vote in a general meeting of the Co-operative. The shares do not carry any rights to dividend, redemption, or distribution in a winding-up.

15 Reserves

| | Revenue Reserve £ | Designated major repairs reserve £ | Total £ |
|---|-----------------------------|---|------------------------|
| Reserves accounts brought forward Surplus for the year Transfer between funds | 709,990 24,487 14,674 | 85,554 - (14,674) | 795,544 24,487 - |
| Reserves accounts carried forward | 749,151 | 70,880 | 820,031 |

The major repairs reserve was set up to designate funds for the following year's planned and cyclical maintenance costs.

16 Financial Instruments

The carrying amount of the society's financial instruments are as follows:

| | 2018 | 2017 | |
|---|--------|-------------|--|
| | £ | £ | |
| Financial Assets | | | |
| Equity instruments measured at cost less impairment | | | |
| Fixed asset unlisted investments | 17,000 | 17,000 | |
| _ | | | |
| | | | |
| | 17,000 | 17,000 | |
| _ | | | |

20/20 Housing Co-operative Limited

Detailed revenue account for the year ended 30 September 2018

| | 20 | 18 | 201 | 17 |
|--------------------------------------|----------------|-----------|---------------|-----------|
| | £ | £ | £ | £ |
| Turnover | | | | |
| Rental income | | | | |
| Rent receivable | 205,866 | | 205,836 | |
| Service charge receivable | 6,152 | | 6,152 | |
| Voids | (2,621) | | (1,224) | |
| Other Income | 3,584 | | 2,163 | |
| | | 212,981 | | 212,927 |
| Other income | 20 126 | | 20 126 | |
| Capital grants amortisation | 20,136 | 20,136 | 20,136 | 20,136 |
| | | 20,130 | | 20,130 |
| | | | | |
| | | 233,117 | | 233,063 |
| Expenditure | | | | |
| Estate costs | | | | |
| Repairs and maintenance | 33,245 | | 33,205 | |
| Bad debts | 1,669 | | - | |
| Landlords supply | 1,128 | | 897 | |
| Insurance | 9,990 | | 9,526 | |
| Void Works | 24,046 | | 6,320 | |
| Depreciation | 63,888 | | 62,694 | |
| Council Tax | 423 | | 219 4 530 | |
| Gardening | 4,681 | | 4,520 | |
| Service Contracts | 5,000 221 | | 7,335 549 | |
| Cleaning Loss on disposal | 8,656 | | 17,773 | |
| Agents' fees | 843 | | 1,172 | |
| Agents rees | | 153,790 | 1,1/2 | 144,210 |
| Office overheads | | 133,730 | | 111,210 |
| Depreciation of equipment | 926 | | 1,069 | |
| | | 926 | | 1,069 |
| Other management expenses | | | | |
| Agents' fees | 24,596 | | 24,375 | |
| Office costs | 295 | | 1,304 | |
| Legal and professional Fees | 2,480 | | 1,190 | |
| Audit and accountancy | 3,414 | | 3,414 | |
| Bank charges | 1,038 | | 1,259 | |
| Meeting costs | 1,052 | | 863 | |
| Training | 1,444 | | <i>3,57</i> 9 | |
| Donations Affiliation fees | 1,000 1,281 | | - 754 | |
| Allillation rees | 1,201 | 36,600 | / / / / | 36,738 |
| | | 30,000 | | 30,730 |
| | | | | |
| Total operating costs | | (191,316) | | (182,017) |
| | | | | |
| Operating surplus | | 41,801 | | 51,046 |
| Operating surplus | | 41,001 | | 31,040 |
| Investment income | | 372 | | 210 |
| Interest receivable on bank deposits | | 206 | | 1,611 |
| Interest payable | | (17,782) | | (17,873) |
| . , | | | | |
| | | 24 507 | | 24.004 |
| Surplus before tax | | 24,597 | | 34,994 |
| Tax | | (110) | | (355) |
| 144 | | (110) | | (333) |
| | | | | |
| Surplus after tax | | £ 24,487 | | £ 34,639 |
| | | | | |
| | | | | |

This page does not form part of the financial statements