

## Appendix 2: 20/20 Self-assessment Form

This self-assessment form should be completed by the complaints officer and it must be reviewed and approved by the landlord's governing body at least annually.

Once approved, landlords must publish the self-assessment as part of the annual complaints performance and service improvement report on their website. The governing body's response to the report must be published alongside this.

Landlords are required to complete the self-assessment in full and support all statements with evidence, with additional commentary as necessary.

We recognise that there may be a small number of circumstances where landlords are unable to meet the requirements, for example, if they do not have a website. In these circumstances, we expect landlords to deliver the intentions of the Code in an alternative way, for example by publishing information in a public area so that it is easily accessible.

## Section 1: Definition of a complaint

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: <i>‘an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.’</i>	Yes	Complaints policy	Detailed within the Complaints Policy.
1.3	A resident does not have to use the word ‘complaint’ for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make complaint. A complaint that is submitted via a third party or representative must be handled in line with the landlord’s complaints policy.	Yes	Complaints policy	Detailed within the Complaints Policy.
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not	Yes	Complaints policy	Detailed within the Complaints Policy.

	complaints, but must be recorded, monitored and reviewed regularly.			
1.5	A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords must not stop their efforts to address the service request if the resident complains.	Yes	Complaints policy	
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes		We ask if the tenant member wishes to be re-contacted regarding any feedback on the survey. Where they have indicated 'yes' they are recontacted and further details are taken and where necessary, a complaint is raised.

## Section 2: Exclusions

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	Complaints policy	Complaints will always be accepted unless they do not fall within the scope of 20/20's complaints policy (examples of contacts not <u>normally</u> within the scope of 20/20's complaint procedure are given in the policy)
2.2	<p>A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include:</p> <ul style="list-style-type: none"> <li>• The issue giving rise to the complaint occurred over twelve months ago.</li> <li>• Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed at court.</li> </ul>	Yes	Complaints policy	Detailed within the Complaints Policy.

	<ul style="list-style-type: none"> <li>Matters that have previously been considered under the complaints policy.</li> </ul>			
2.3	Landlords must accept complaints referred to them within 12 months of the issue occurring or the resident becoming aware of the issue, unless they are excluded on other grounds. Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.	Yes	See 2.2	See 2.2
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	Complaints policy	Detailed within the Complaints Policy.
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	See 2.1	See 2.1

### Section 3: Accessibility and Awareness

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	Complaints policy	<p>Channels available are:</p> <ul style="list-style-type: none"> <li>• Telephone</li> <li>• Writing, including email</li> <li>• Online via BVT website</li> <li>• Through webform on 20/20's website</li> <li>• In person at BVT's office</li> </ul> <p>See para 14 of our complaints policy</p>
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes		See above. Also in early 2025, refresher sessions on complaint handling and processes were held with all members of BVT's Customer Service Team and all BVT's office-based Maintenance Services staff to ensure these colleagues know what to do if they receive a complaint.
3.3	High volumes of complaints must not be seen as a negative, as they can be indicative of a well-publicised and accessible complaints process. Low	Yes	Annual Complaints Report, Complaints policy	These make it clear that we welcome complaints if there is a problem with the service we have provided, as complaints

	complaint volumes are potentially a sign that residents are unable to complain.			are valuable feedback that enable us to improve our services
3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two stage process, what will happen at each stage, and the timeframes for responding. The policy must also be published on the landlord's website.	Yes	Available <a href="#">here</a>	
3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	Complaints policy	Detailed in complaints policy
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf, and to be represented or accompanied at any meeting with the landlord.	Yes	Complaints policy	Detailed in complaints policy
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes		Details are included within the Complaints Policy, as part of the standardised paragraph in Stage 2 responses, and in our Annual Complaints Report.

## Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes		The Head of Business Improvement oversees complaint handling, with two members of staff within the Business Improvement team dealing with day-to-day complaints handling.
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes		All Stage 1 complaints points of contact (POCs) are Service Managers or Heads of Service. Where the Stage 1 POC concludes that compensation is required, they will obtain sign-off from a more senior member of staff if the required amount is above the POC's payment limit. Where a complaint involves multiple service areas, the POC is responsible for speaking to all

				teams concerned and resolving all aspects of the complaint in their response.
4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a core service and must be resourced to handle complaints effectively	Yes		As well as the resource detailed above, monthly meetings are held of BVT's Complaints & Compliments Learning Group, which brings together all the main complaints points of contact, BVT's Director of People & Performance, and the Business Improvement team to discuss complaints handling best practice and learnings. A standalone session on Complaints and Compliments Procedure was held with this group in January 2025. Also in early 2025, refresher sessions on complaint handling and processes were held with all members of BVT's Customer Service Team and all BVT's office-based Maintenance Services staff.

## Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
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5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	Single Complaints Policy published on website	
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes		Staff have authority to deliver early/immediate resolution for issues such as chasing a missed appointment when they are able to do this; however should a tenant member want to raise a formal complaint at any point, they can do so.
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	Complaints policy (detailing 2 stage process)	
5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be expected to go through two complaints processes.	Yes		Note that any complaint received about a contractor (when delivering services on behalf of 20/20) will always be handled via 20/20's complaints process (the investigating officer will themselves liaise with the contractor for information to inform the complaint

				response where appropriate). This applies both to BVT in their role as contractor and also to any sub-contractor they may employ.
5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes		See 5.4
5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as “the complaint definition”. If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes		BVT’s Business Improvement team are responsible for detailing this in the acknowledgement they send at Stage 1 / 2, and for contacting the resident for clarification if required before sending the acknowledgement
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes		Business Improvement are responsible for explaining this in the complaint acknowledgement they send, enclosing the details of the Ombudsman if we will not accept part (or all) of a complaint
5.8	At each stage of the complaints process, complaint handlers must:	Yes	Complaints Policy	Complaints handling sessions with members of staff emphasise the importance of investigating

	<ul style="list-style-type: none"> <li>a. deal with complaints on their merits, act independently, and have an open mind;</li> <li>b. give the resident a fair chance to set out their position;</li> <li>c. take measures to address any actual or perceived conflict of interest; and</li> <li>d. consider all relevant information and evidence carefully.</li> </ul>			<p>the complaint in full, and (as per Complaints Policy) of speaking with the resident where possible before issuing the stage 1 / stage 2 response. Conflicts of interest are dealt with when complaints are allocated – e.g. if the usual complaints point of contact is the subject of the complaint, or has been directly involved in events leading up to the complaint. In such cases, Business Improvement are responsible for finding an appropriate alternative complaints handler at the same / higher level of seniority.</p>
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the resident suitable intervals for keeping them informed about their complaint.	Yes	Complaints policy	
5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well	Yes		See 3.1. Disabilities disclosed by the complainant will also be recorded on contacts

	as a record of any disabilities a resident has disclosed. Any agreed reasonable adjustments must be kept under active review.			management system (QL) where appropriate.
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	Complaints policy	
5.12	A full record must be kept of the complaint, and the outcomes at each stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.	Yes	Complaints policy	
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure appropriate remedies can be provided at any stage of the complaints process without the need for escalation.	Yes		Where staff do not have authority to sign off a payment above a certain sum, they will obtain the permission of the relevant manager and incorporate the proposed payment in their

				response, without the need to escalate to Stage 2.
5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	Guidance notes on Unreasonable Behaviour	
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	Guidance notes on Unreasonable Behaviour	

## Section 6: Complaints Stages

### Stage 1

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible, and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.	Yes	Complaints policy	
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure <b><u>within five working days of the complaint being received.</u></b>	Yes	Complaints policy	
6.3	Landlords must issue a full response to stage 1 complaints <b><u>within 10 working days</u></b> of the complaint being acknowledged.	Yes	Complaints policy	
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident	Yes	Complaints policy	

	of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.			
6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	Complaints policy	
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	Complaints policy	
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes		Stage 1 responses reviewed where appropriate by Business Improvement team, with any shortcomings against these criteria fed back to the complaint handler's line manager. Example best-practice response shared with Complaints & Compliments Learning Group

6.8	<p>Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.</p>	Yes		<p>A reminder of this was included in BVT's Housing Ombudsman Determination – Learnings &amp; Action Plan. This plan has been shared with BVT's Complaints &amp; Compliments Learning Group (which comprises the main complaints points of contact at BVT), and progress against the plan is reviewed regularly by BVT's Continuous Improvement Group, which comprises the Head of Business Improvement and members of BVT's Executive team</p>
6.9	<p>Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language:</p> <ol style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> </ol>	Yes	Standardised complaints letter sections; Complaints Policy	<p>Standardised complaints letter sections specify inclusion of all this information (Complaints Policy also specifies we will detail how to escalate to Stage 2 or, in Stage 2 complaints, how to escalate to the Ombudsman)</p>

	g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.			
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## Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	Standardised complaints letter sections	Details of how to escalate to Stage 2 are part of the standardised section in the Stage 1 complaint letter. However, policy has now been amended to make it clear that all requests to escalate must be accepted.
6.11	Requests for stage 2 must be acknowledged, defined and logged at stage 2 of the complaints procedure within five working days of the escalation request being received.	Yes	Complaints policy	Complaints policy states we will acknowledge complaints within 5 working days, and this applies to escalations
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.	Yes	Complaints policy	
6.13	The person considering the complaint at stage 2 must not be the same person	Yes	Complaints policy	

	that considered the complaint at stage 1.			
6.14	Landlords must issue a final response to the stage 2 <b>within 20 working days</b> of the complaint being acknowledged.	Yes	Complaints policy	
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	Complaints policy	
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	Complaints policy	
6.17	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	See 6.6	
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions,	Yes		Example best-practice response shared with Complaints & Compliments Learning Group. All Stage 2

	referencing the relevant policy, law and good practice where appropriate.			responses reviewed by Business Improvement team before they are sent.
6.19	Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language: <ul style="list-style-type: none"> <li>a. the complaint stage;</li> <li>b. the complaint definition;</li> <li>c. the decision on the complaint;</li> <li>d. the reasons for any decisions made;</li> <li>e. the details of any remedy offered to put things right;</li> <li>f. details of any outstanding actions; and</li> <li>g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.</li> </ul>	Yes	See 6.9	
6.20	Stage 2 is the landlord's final response and must involve all suitable staff members needed to issue such a response.	Yes	Complaints Policy	Complaints policy states Stage 2 ends our complaints procedure. Stage 2 complaints are dealt with by the Director/Head of the service, working with any other teams involved with the issue, and supported by Business Improvement

## Section 7: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
7.1	<p>Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include:</p> <ul style="list-style-type: none"> <li>• Apologising;</li> <li>• Acknowledging where things have gone wrong;</li> <li>• Providing an explanation, assistance or reasons;</li> <li>• Taking action if there has been delay;</li> <li>• Reconsidering or changing a decision;</li> <li>• Amending a record or adding a correction or addendum;</li> <li>• Providing a financial remedy;</li> <li>• Changing policies, procedures or practices.</li> </ul>	Yes		<p>Note - the Complaints Policy is linked to the BVT Compensation Policy which incorporates goodwill gestures alongside statutory payments. Refresher session on Compensation Policy / Procedure held with main complaints points of contact, March 2025.</p>
7.2	<p>Any remedy offered must reflect the impact on the resident as a result of any fault identified.</p>	Yes		<p>In addition to compensation for, e.g., personal injury, damage to belongings, etc caused by service failings, we will also offer goodwill payments where appropriate to acknowledge distress or</p>

				inconvenience suffered by the complainant as a result of service failings.
7.3	The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.	Yes		A reminder of the need for officers handling complaints to follow proposed remedies through to completion was included in our Housing Ombudsman Determination – Learnings & Action Plan. This plan has been shared with the Complaints & Compliments Learning Group (which comprises the main complaints points of contact), and progress against the plan is reviewed regularly by the Continuous Improvement Group, which comprises BVT’s Head of Business Improvement and members of BVT’s Executive team.
7.4	Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.	Yes	BVT compensation Policy	BVT compensation policy, which is used to guide any financial remedy in 20/20 complaint handling, aligns with Ombudsman guidance. We will also offer other

				remedies as appropriate e.g. apology, remedial works, etc.
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### Section 8: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
8.1	Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include: <ol style="list-style-type: none"> <li>a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements.</li> <li>b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept;</li> <li>c. any findings of non-compliance with this Code by the Ombudsman;</li> <li>d. the service improvements made as a result of the learning from complaints;</li> <li>e. any annual report about the landlord's performance from the Ombudsman; and</li> </ol>	Yes	Annual Complaints Report, Annual Self-assessment	The Annual Complaints Report and Annual Self-assessment is produced annually, signed off by 20/20's committee of management, published on 20/20's website and submitted to the Ombudsman.

	f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.			
8.2	The annual complaints performance and service improvement report must be reported to the landlord's governing body (or equivalent) and published on the on the section of its website relating to complaints. The governing body's response to the report must be published alongside this.	Yes	Available <a href="#">here</a>	
8.3	Landlords must also carry out a self-assessment following a significant restructure, merger and/or change in procedures.	Yes		Not currently applicable
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes		Not currently applicable
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords must provide a timescale for returning to compliance with the Code.	Yes		Not currently applicable

## Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes		Forms part of our Complaints Learning process upon closure of the complaint.
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes		Checklist sent to complaints handlers on closure of all Stage 1 / 2 complaints, capturing any learnings from the complaint. Complaints learnings reported to Committee. Staff workshops held on complaints learnings.
9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Yes		Report on complaints learnings to Committee and tenant members, workshops held on complaints learnings with staff.
9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to identify potential systemic issues, serious risks,	Yes		BVT Head of Business Improvement

	or policies and procedures that require revision.			
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes		Aderra Holt (Chair and MRC)
9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must have access to suitable information and staff to perform this role and report on their findings.	Yes		The MRC regularly liaises with BVT regarding each complaint and reports progress on complaints to the management committee
9.7	As a minimum, the MRC and the governing body (or equivalent) must receive: <ul style="list-style-type: none"> <li>a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance;</li> <li>b. regular reviews of issues and trends arising from complaint handling;</li> <li>c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders</li> </ul>	Yes		Report quarterly to Committee and MRC on these measures, plus annually in the annual complaints report.

	related to severe maladministration findings; and d. annual complaints performance and service improvement report.			
9.8	Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to: a. have a collaborative and co-operative approach towards resolving complaints, working with colleagues across teams and departments; b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and c. act within the professional standards for engaging with complaints as set by any relevant professional body.	Yes		<p>BVT Complaints &amp; Compliments Learning Group ensures colleagues from across teams meet regularly to discuss complaints handling and learnings, with a particular focus on complaints that cross different service areas. Role of complaints POC at Stage 1 &amp; 2 is to respond in full to all areas of the complaint on behalf of 20/20 as a whole.</p> <p>No professional body's standards apply apart from the Housing Ombudsman.</p>